

Next Steps for the Humber Acute Services Review

July 2019

What is the Humber Acute Services Review trying to achieve?

The review will determine the long term future of acute hospital provision across the Humber.

People are living longer with a greater number of long term health conditions and social care needs, whilst at the same time there are fewer doctors and nurses coming through and many more due to retire. No individual hospital site can meet the needs of its local population by operating independently – particularly those in coastal and rural towns and cities which do not have a circular span of workforce and population to sustain them. The NHS Long Term Plan encourages hospital Trusts to form groups or networks to help overcome these challenges together. Advances in digital technology will help us do this by connecting clinical teams and patients – between hospital sites and from hospitals to GPs and other health and care services in local communities and in peoples' homes. National plans to modernise outpatients and same-day emergency care will also inform the review in shaping future hospital provision in the long term.

The review builds on joint working already in place between the two Trusts and other joint working between NHS organisations, local Councils and other health and care organisations across our region. It will listen to local authorities, commissioners, patients and the public.

What is the 'next phase' of the Humber Acute Services Review?

So far the review has focused on certain specialities. Plans are now being developed for cardiology, neurology, complex rehabilitation and oncology and will be shared with clinical leaders and public stakeholders over the coming months.

The next phase is looking at the fundamental building blocks of acute hospital provision:

- urgent and emergency care, acute assessment, inpatient and critical care;
- maternity and paediatrics;
- planned care.

The review will develop a series of potential options through clinical design and assess their feasibility using a range of information and data. The potential options will be tested against criteria agreed in 2017i with the aim of providing the best possible care for local people who need to use acute hospital services within the resources (money, staffing and buildings) that are available to the NHS in the Humber region.

The review will be conducted in accordance with the nine principles that have been agreed by the review partners.

All options should consider how we minimise and make easier travelling for patients through clinical and digital innovations (reducing frequency and travel times). The review will also consider, where relevant, external improvements to bus and parking access to improve the travel experience and offset travel time. There are no pre-determined changes to the flow of patients or the flow of



clinicians – all options will consider ways of achieving the best possible acute service for people living across the Humber.

What will the next phase of the Humber Acute Services Review actually do?

Part one will present the case for change, which will set out in more detail the challenges facing our existing hospital services. The findings from this, combined with clinical design and patient involvement, will be used to consider the validity of the overarching clinical framework and to indicate a number of potential high-level options for the fundamental building blocks of acute hospital provision.

Part two will add sufficient detail to each potential option that is taken forward for further consideration. This stage will involve clinical design and patient involvement, so that the feasibility and impact of each potential option can be tested against the principles and decision-making criteria that have been agreed for the review. The findings will be used to make a series of recommendations.

How will patients be involved?

Potential options will be designed through a process of clinical design, patient involvement and modelling. We will involve patients through a series of workshops using a similar format to previous phases of the review. Patient involvement workshops will engage with the following groups:

- Children and families who have experienced emergency care and who are or have in the past received care under one or more of our paediatric teams
- Women and partners who have experienced care from one or more of our maternity services (working alongside the HCV Maternity Voices Partnerships Group)
- Adults who have experienced emergency and/or planned care services from one or more of our hospitals across the Humber.

We will build on what people have already told us about their experiences and what they want from hospital services in the future. This information will be included in the clinical design of high-level potential options.

Workshops and involvement activities will then seek feedback on the high-level options coming from the clinical design groups to help shape, in detail, the potential options that are developed.

When will we know the Humber Acute Services Review is complete?

The findings will be used to make a series of recommendations for:

1. Urgent and emergency care, acute assessment, inpatient treatment and critical care
2. Planned care
3. Maternity and paediatric services

The review will then consider which services can move to planning and implementation, and which require further work (e.g. pre-consultation and business case approval). The review will be completed when recommended service changes are ready to be implemented and all relevant approval processes have been followed.